



# IOM Disclaimer

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# IOM Community Transition and Recovery Programme



Since 2007, IOM has been contributing to the stabilization of Iraq by improving the resilience of communities and promoting social cohesion. IOM aims to achieve this through a comprehensive approach to transition and recovery that encompasses five main outcome areas: 1. Increasing Human Capital 2. Promoting Good Governance 3. Improving Access to Social Services 4. Supporting Local Economies 5. Creating Safer Communities.

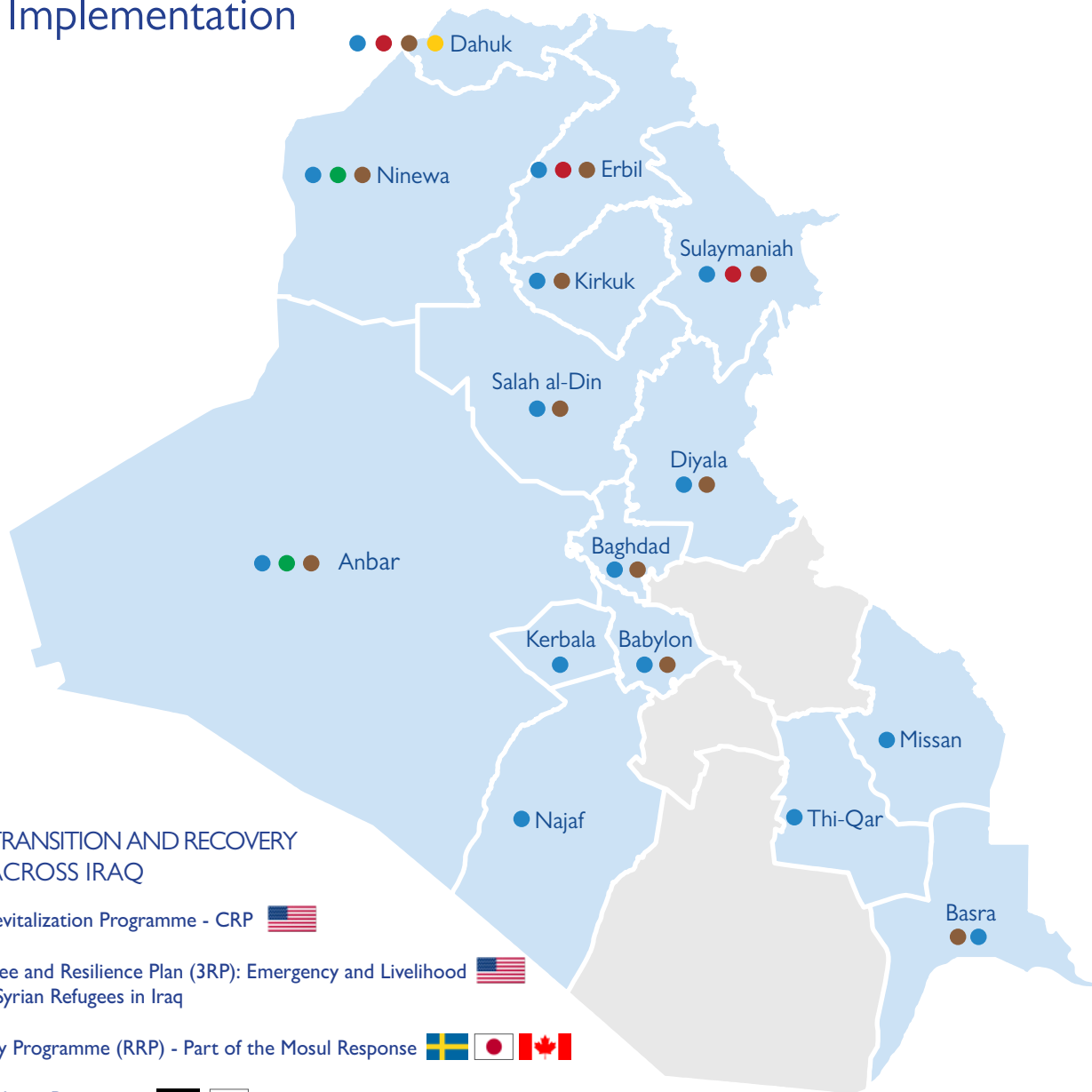
A cornerstone of IOM's Transition and Recovery approach is the Community Revitalization Programme (CRP) launched in 2011. CRP assists in stabilizing communities with a high number of internally displaced persons (IDPs) and returnees, by empowering local communities to take an active role in attaining self-sufficiency, with a particular focus on contributing to the socio-economic inclusion of disadvantaged individuals and communities. CRP is a multi-sectoral

programme that strengthens existing structures, increasing the resilience of communities to withstand shocks and stresses, and to recover from crises. IOM further strengthens CRP-supported populations by creating safer communities. This is done through training on community policing principles for security actors, community members and civil society, creating spaces for dialogue to address security issues at the community level, and providing specialized equipment and light infrastructure – ultimately reinforcing the perception of safety and security across the country.

IOM's interventions are based on a comprehensive assessment and information management process carried out with the active and ongoing participation of the community. IOM aims at the continued strengthening of partnerships, fostering innovations and maximizing impact under its Transition and Recovery portfolio.

# IOM Community Transition and Recovery Programme

## Areas of Implementation



## DONOR CONTRIBUTIONS



81%  
US \$19.3 million



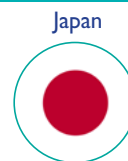
6.3%  
US \$1.48 million



5.9%  
US \$1.38 million



3.9%  
US \$0.90 million



2.9%  
US \$0.69 million

100% USD \$23.75 million

# Accountability to Communities: Assessments, Planning and Participation

Community selection is based on socio-economic fragility criteria. IOM then conducts multiple assessments that allow for a better understanding of community needs and the design of more effective interventions. IOM works closely with community platforms such as Community Engagement Teams, which form the cornerstone of transition and recovery programming. While engaging with community members, IOM takes care not to duplicate the establishment of community groups and builds on structures already present in the community to support the inclusion of marginalized groups such as women, youth, minorities and the physically challenged who may not traditionally have a voice in such platforms.

## Key Informant Interviews



11 interviews conducted

## Service Point Mapping



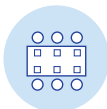
11 mappings conducted

## Household Surveys



10 surveys conducted

## Townhall Meetings



10 meetings conducted

## Community Members Workshop



10 workshops conducted



Town Hall Meeting with 28 women and 45 men from Arab Jasim community in Yusfiyah subdistrict during which the main issues in the area were raised.

Photo: Sara Al-Kaabi  
Donor: USA  
Governorate: Baghdad



Town Hall Meeting with 43 members from Qaraqush community in Al Hamdaniya district.

Photo: Marwa Al-Naamat  
Donor: USA  
Governorate: Ninewa

# Access to Basic Services

In coordination with other humanitarian actors, IOM works with communities to rehabilitate essential social services and infrastructure, based on its assessments and on the priorities established by communities and local authorities. This process places communities at the centre of IOM's assistance, involving them in all aspects of planning and using resources available within the community. IOM strives to improve the communities' access to social services by rehabilitating infrastructure or facilitating access to schools, nurseries and internet centres, as well as with the provision of specialized equipment.

## Community Access Centres



6,192 visits

## Transportation Services



286 refugee students

## Quick Impact Projects



7 projects

## Community Service Projects



55 projects

## Community Policing Offices



2 offices established



Map includes Quick Impact Projects and Community Service Projects.  
The figures reflect TRU activities during the first quarter (from 01.01.2018 to 01.04.2018)

# Enhancing Human Capital

IOM promotes the building of human capital among vulnerable Iraqis affected by conflict. To do so, IOM provides technical training to enhance vocational skills, builds capacity for the development of viable and sustainable businesses, and enhances skills to facilitate local employment opportunities. Programming focuses on the provision of support that enables individuals and communities to effectively engage in economically viable activities that strengthen local economies.



## Business Development Services



271 services provided

## On-the-Job Training



148 beneficiaries

## Vocational Training



168 beneficiaries

An On-the-Job training beneficiary supported through CRP IV with the provision of specialized equipment.

Photo: Ali Al-Saeedi  
Donor: PRM  
Governorate: Basra

# Supporting Local Economies

IOM supports in the promotion of local development with the provision of livelihood trainings and business support and enhancement packages. IOM also implements more innovative initiatives aimed at revitalizing small-scale industries or encouraging new sectors that respond to market opportunities, such as online marketing. At the centre of this strategy are comprehensive market assessments that not only analyze market dynamics but also match the skills and experience of beneficiaries with employment opportunities.

## Wool and Carpet Factory



Establishment of one wool and carpet factory (ongoing)

## Business Enhancement Packages



67 packages

## Cash-for-Work Services

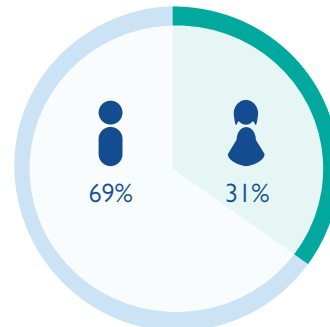


41 beneficiaries

## Business Support Packages



257 packages



Gender breakdown of IOM's assistance



Ezzet, one of the CRP VI Business Support Package beneficiaries, received a toolkit to start a car painting business. Ezzet is running a profitable business and enjoying his work.

Photo: Ali Al-Saeedi  
Donor: USA  
Governorate: Thi-Qar



# Good Governance

Through a process of civic engagement that brings communities and government authorities together in the identification and resolution of priority needs, IOM promotes good governance at the local level. This approach builds trust through open dialogue aimed at disseminating information and resolving complaints and disputes; it also allows for the strengthening of local government planning capacity and the development of robust governance structures.

## Community Action Plan Meetings



45 meetings conducted

## Community Action Plan Development



1 action plan developed

## Engagement with the Government on Potential Programming



with 58 local authorities and directorates



IOM staff facilitating a community planning meeting in Al Qalaa Village.

Photo: Mohammed Rafie

Donor: USA

Governorate: Diyala



Drafting a Community Action Plan with the community engagement team (CET) in Al-Baqir community to determine the community's priority needs.

Photo: Ahmed Sahib

Donor: USA

Governorate: Babylon

# Safer Communities

Community policing contributes to safer and more secure communities. It is an approach that builds trust and facilitates dialogue between security actors and the wider community by providing training on the principles of community policing. To build community structures, Community Policing Fora are established; these offer a platform where security issues can be discussed to prevent them from degenerating into violence. In addition, IOM uses community dialogue throughout Transition and Recovery programming to contribute to long-term peace building efforts.

## Community Policing Offices



2 built and equipped

## Housing, Land and Property Assistance Centers



6 refurbished and equipped.

## Community Policing Forums



5 established with IOM assistance and 3 established by the Police, Civil Society Organizations and community members

## Trainings, Workshops, Conferences and Seminars



85 community members, 138 law enforcement actors, 3 government representatives, 13 civil society representatives and 12 media representatives attended



Community members from Anbar attending a training session on the principles of Housing, Land and Property in Baghdad.

Photo: Yasir Al-Chalabee  
Donor: Germany  
Governorate: Baghdad

# Beneficiary and Stakeholder Feedback

As part of Community Transition and Recovery programming, IOM conducts regular monitoring and evaluation visits to track the progress of programme implementation and to collect beneficiary and stakeholder feedback. Potential issues are identified and referred to the relevant IOM personnel for resolution. Following project completion, IOM contacts beneficiaries to determine the impact of programming on their lives and their communities.

## CRP VI - Community Assistance Projects (CAP) and Quick Impact Projects (QIP) Evaluation Findings

Transition and Recovery Unit (TRU) CAPs and QIPs identify priority needs and address them at the local and national level. This enhances social cohesion and sustainable community stabilization, promoting constructive relationships between communities and local authorities. CRP VI targets 15 of Iraq's 18 governorates.

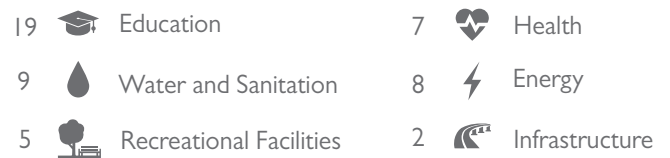
Between January and March 2018, the monitoring and evaluation (M&E) team conducted an evaluation exercise of 50 CAPs through focus group discussions (FGD) and key informant interviews.

### Project results

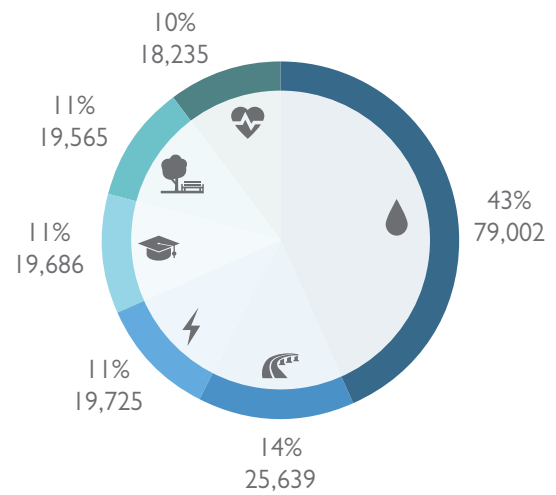
The targeted population (184,492 individuals; 54% women and 46% men) received direct and indirect benefits from the projects.

Quality of the services has improved by more than 78% on average and access to facilities increased by 76% as a result of construction, rehabilitation, and equipment provided by the projects.

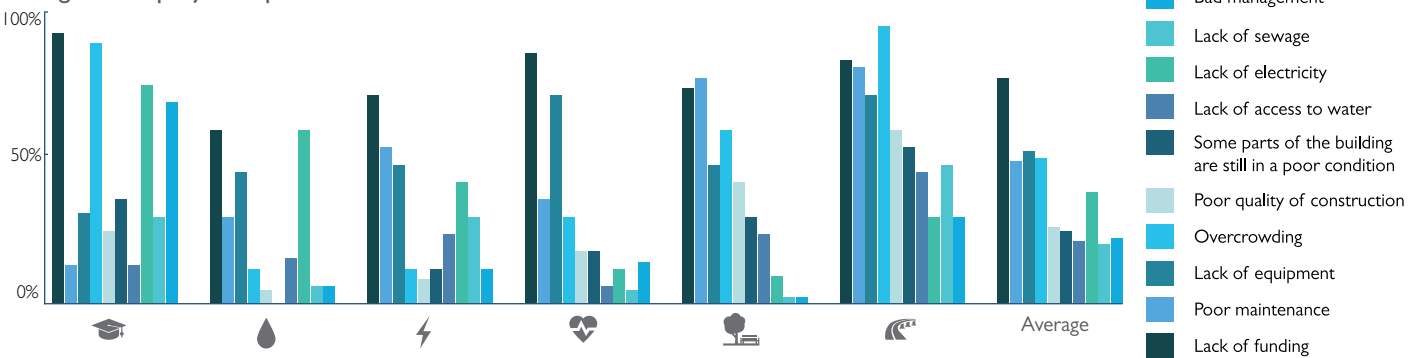
CRP VI projects by sector



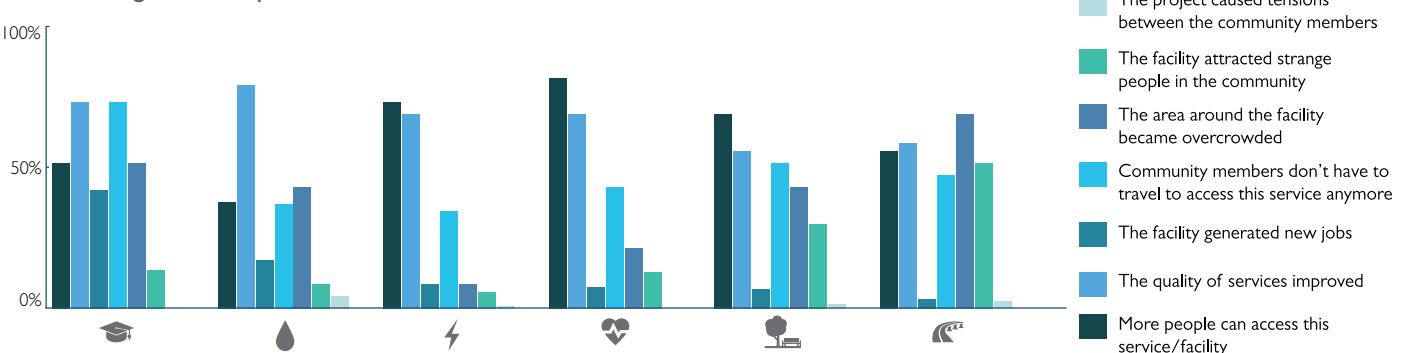
Percentage of direct beneficiaries per sector



Changes after project implementation



Main challenges after implementation



Overall, the results of IOM assistance were satisfactory. The living conditions of community members were found to have improved as a result of assistance received through the projects.



## Rehabilitation of Al-Janaen School in Al Tahreer, Mosul.

Credit: Audey Alawi

ISIL partially destroyed Al-Janaen School when it occupied Mosul in 2014; after the area was retaken, rehabilitating the school became the community's top priority. The school used to have over 1,000 students in two shifts, one for boys and one for girls. In response to the community's prioritization of education as an urgent need for Al Tahreer's children, the Rapid Response Programme (RRP) selected the school for a two-month rehabilitation project, with SIDA funds. The project, now completed, has made a big difference in the students' psychosocial wellbeing, as it allowed them to pursue their education in a safe environment, after they witnessed violence, destruction and devastation under ISIL.

The school's director said that the rehabilitation gave students a new impetus and encouraged them to keep progressing with their education. One teacher observed that the students' attitude had changed, as reflected in the beautiful paintings the children drew on the walls.



“ We now come back with clean clothes from school, at last! ”

“ My daughter never wanted to go to school, but now she cannot get enough of being at school. ”



A group of young girls participating in a sewing training in Dahuk. The training provides them with new opportunities to provide for themselves.

Photo: Snober  
Donor: USA  
Governorate: Dahuk



Beneficiaries learning barbering techniques during their vocational training in Dahuk

Photo: Mahdi Mohammed  
Donor: USA  
Governorate: Dahuk



An IOM staff member conducting interviews, and witnessing the work of skilled women in wool spinning for the carpet factory project - Khanke Yazidi community.

Photo: Unknown  
Donor: Germany  
Governorate: Dahuk



Discussion with Kawergosik's Community Engagement Team (CET) to prioritize projects under an IOM Implementation Plan (IIP) through a feasibility and impact chart.

Photo: Ali Al-Agha  
Donor: USA  
Governorate: Salahadin



Eleven beneficiaries (Syrian refugees and host community members) learn tailoring skills at a vocational training centre in Sulaymaniyah.

Photo: Azad Saeed  
Donor: USA  
Governorate: Sulaymaniyah



A spontaneous snapshot of two students of Al Sarour Primary School in the Al-Takhi neighborhood of Kirkuk, which was rehabilitated under IOM's CRP VI.

Photo: Thikra Al-Bayaty  
Donor: USA  
Governorate: Kirkuk



Ali Mubdir attends on-the-job training at a smithery workshop within Al Shurta community in Anbar.

Photo: Mohanned Kanoosh  
 Donor: Canada  
 Governorate: Anbar



A group of 28 women and 18 men within Al Ehsan community discussing their concerns.

Photo: Sara Al-Kaabi  
 Donor: USA  
 Governorate: Baghdad



A woman explains the lack of service provision in her community, Markaz Al-Haydariya.

Photo: Muthana Jasim  
 Donor: USA  
 Governorate: Najaf



"I am very happy with my sewing project. I had long wanted such business," said Asmaa, one of the beneficiaries of CRP VI in Abu Al Khaseeb.

Photo: Ali Al-Saeedi  
 Donor: USA  
 Governorate: Basra



A visit to one of the beneficiaries of CRP VI, who was assisted in the development of a construction materials rental business.

Photo: Ali Al-Saeedi  
 Donor: USA  
 Governorate: Thi-Qar



Thanks to the support of the Qadish Community Policing Forums (CPF), a deaf child from Dahuk was driven to Erbil with his family for a medical check-up.

Photo: Hero Ali Akbar  
 Donor: Germany  
 Governorate: Erbil



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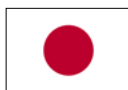
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