IOM-UN Working Group: Chair's brainstorming non-paper

The following non-paper has been developed by the Chair on a personal basis to help facilitate discussion of some fundamental issues raised at previous Working Group meetings.

It is phrased in terms of questions the Working Group might like to address in taking forward its three inter-related agenda items: IOM-UN relations; the Global Compact on Migration; and IOM's future strategy. Some of the questions are relevant to a number of the agenda items and to the work of the Budget Reform Working Group, which has recently been reactivated.

The non-paper is intended to assist a more focused exchange among IOM member states on fundamental issues underlying the Working Group's three part agenda.

Questions for consideration:

- 1. What should IOM look like as an organisation, say in three years' time?
- 2. What changes will be required to ensure that IOM can continue to deliver on its mandate?
 - What should be done to protect and promote IOM's essential characteristics (*Council Resolution 1309*), while also building its strategic and policy capacity?
- 3. What financial, human resources and other structural implications are likely from the evolution of IOM's role over the coming few years?
 - Will modifications be required to its projectized business model?
- 4. Has IOM got the balance right between its various roles eg migration policy development, assisting states with practical migration related projects and problem solving, humanitarian response?
- 5. What role should IOM play in follow-up and implementation of the Global Compact?
- 6. As the global lead agency on migration and now part of the UN system (UNGA, A/70/976), how can IOM best work within the UN system to improve coordination and avoid duplication on migration and migration related matters?
 - It has, for example, been suggested that IOM could play the role of a permanent co-chair and secretariat for the Global Migration Group within the UN.
- 7. How should IOM best engage other UN bodies with responsibilities related to migration such as: ILO (labour mobility); UNHCR (refugees); UNODC (trafficking and smuggling); OHCHR (human rights)?